

**DURHAM COUNTY, NORTH CAROLINA
2009-2010 RECOMMENDED BUDGET**

BOARD OF COUNTY COMMISSIONERS



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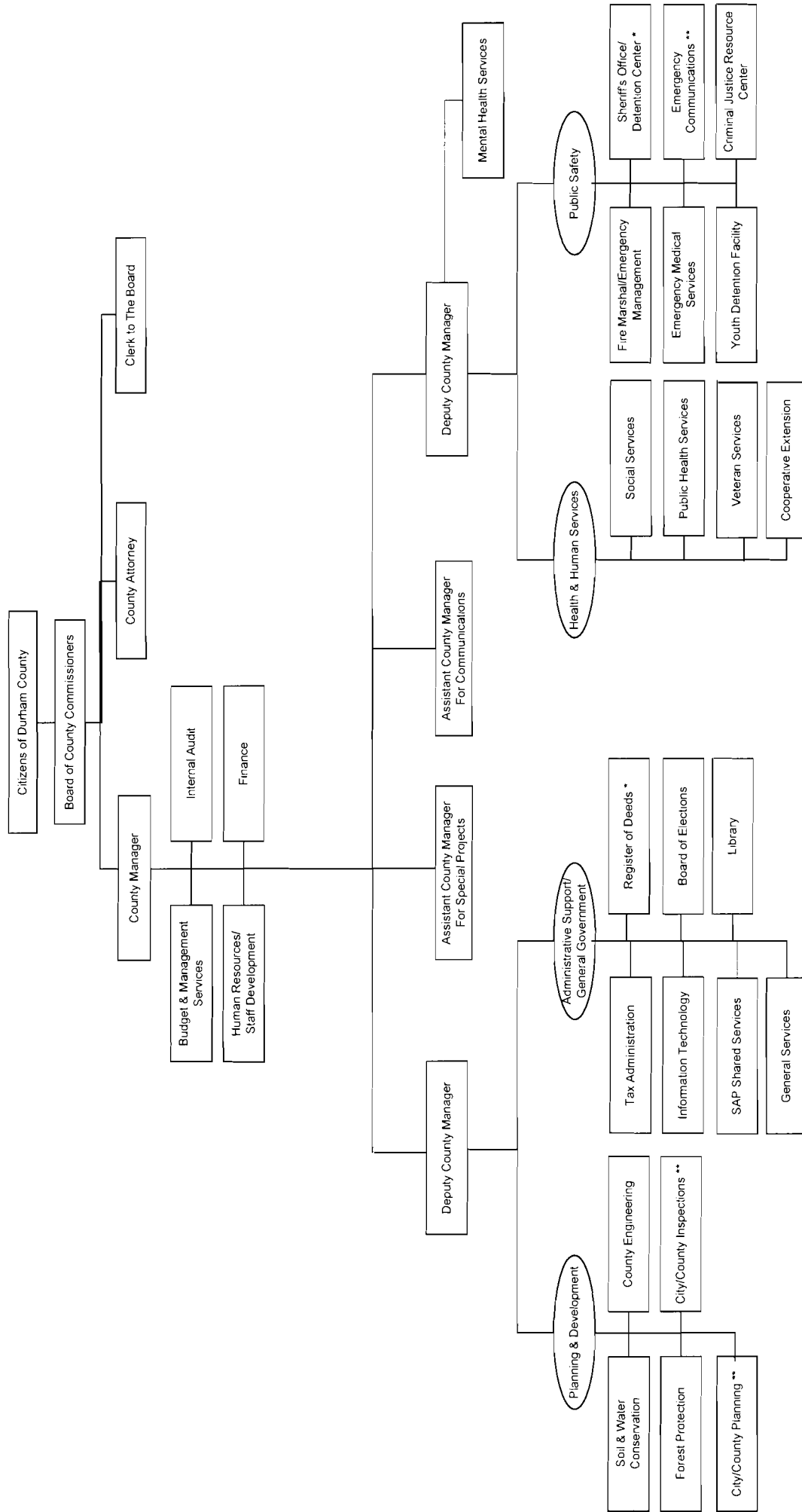
COUNTY OFFICIALS:

Mike Ruffin, County Manager
Carolyn Titus, Deputy County Manager
Wendell Davis, Deputy County Manager
Chuck Kitchen, County Attorney
Vonda Sessoms, Clerk to the Board
George Quick, Finance Director

BUDGET AND MANAGEMENT STAFF:

Pamela Meyer, Director
S. Keith Lane, Senior Budget Analyst
Kim Connally, Budget Analyst
Gene Hodges, Budget Analyst
Minora Sharpe, Budget Analyst

Durham County, North Carolina General Administration Organizational Chart



* Elected Officials
 ** Joint City/County Departments



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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**Durham County
North Carolina**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Durham County, North Carolina** for its annual budget for the fiscal year beginning **July 1, 2008**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE

This section is designed to help the reader understand the budget by explaining how the document is organized. This document is a financial plan for Durham County Government operations for the July 1, 2009 through June 30, 2010 fiscal year and shows how funds are allocated and how they will be spent.

FUND STRUCTURE

The Durham County operating budget is organized into funds with corresponding tabs in this booklet. The **General Fund** (Fund 1001010000) is the primary fund where the majority of County services are accounted. The General Fund is further divided into functional areas which include General Government, Public Safety, Transportation, Environmental Protection, Economic/Physical Development, Human Services, Education, Culture and Recreation, and Nondepartmental.

Each functional area is comprised of at least one business area which represents either a County department or a budgetary unit. Within each business area, there may be one or more fund centers in which funds are budgeted to show the expenditures and revenues associated with a particular program within a County department or activity within a budgetary unit. Each department or program summary contains a description, accomplishments of the past fiscal year, performance measures, a budget summary and the number of authorized personnel in Full-time Equivalent (FTE) positions. Departments with more than one program have a business area summary sheet that precedes the programs.

Each fund center is represented by a summary of appropriations in the following categories of expenditures:

- **Personal Services**
Personal Services in this document refer to the costs associated with personnel such as salaries and benefits.
- **Operating Expenses**
Operating Expenses in this document refer to the costs of daily operations such as office supplies, travel, telephone, etc., for a department or program.
- **Capital Outlay**
Capital Outlay refers to a fixed asset with an estimated purchase price of \$5,000 or more and a useful life of more than one year. These items typically include furniture, office equipment, automobiles and other capital equipment. Items in excess of \$100,000 with a useful life of 20 years, such as buildings, are included in the County's Capital Improvement Plan (CIP).

The remaining budgeted funds are described below.

Other General Funds

Risk Management (Fund 1001020000): This fund focuses on minimizing operational risks and promoting workplace safety.

SWAP Fund (Fund 1001030000): This fund represents the County's Swap agreement.

Capital Projects (Fund 1001250000): This fund accounts for financial resources to be used for the acquisition, construction or improvement of major capital facilities. The capital projects fund also is used to accumulate funds to finance a CIP.

Cafeteria Plan (Fund 1001500000): This fund represents the budget for the flexible (cafeteria) benefits offered to eligible County employees.

Debt Service Fund

The **Debt Service Fund (Fund 3003040000)** is used to account for the payment of principal, interest and related costs for all general long-term debt other than debt issued for and serviced by proprietary funds.

Special Revenue Funds

These funds are used to account for the proceeds of specific revenue sources, other than major capital projects, that are legally restricted for specific purposes. The County budgets the following special revenue funds: **Bethesda Fire District (Fund 2002130000)**, **Lebanon Fire District (Fund 2002140000)**, **Parkwood Fire District (Fund 2002150000)**, **Redwood Fire District (Fund 2002160000)**, **New Hope Fire District (Fund 2002170000)**, **Eno Fire District (Fund 2002190000)**, **Bahama Fire District (Fund 2002210000)**, **Special Butner District (Fund 2002250000)**, **Special Park District (Fund 2002220000)**, **Emergency Services Telephone System (Fund 2002240000)** and **Reappraisal Reserve Fund (Fund 2002500000)**.

Enterprise Funds

The **Sewer Utility Fund (Fund 6006600000)** and **Sewer Utility Debt Service Fund (Fund 6006620000)** are presented in the Enterprise Fund tab. These funds account for the revenues and expenses related to the provision of sewer service.

Trust Funds

George R. Linder Memorial Trust Fund (Fund 7007050000): This private-purpose trust fund is used to account for resources legally held in trust specifically for the Library.

Law Enforcement Officer's Retirement Trust Fund (Fund 7007700000): The pension trust fund accounts for the activities of the Public Safety Employees Retirement System, which accumulates resources for pension benefit payments to qualified public safety employees.

Community Health Trust Fund (Fund 7007080000): This fund accounts for the financial resources acquired through the leasing of Durham Regional Hospital to Duke University and accounts for the earnings of these financial resources and ensures the financial resources are used for health-related operating and capital expenditures.

SUPPLEMENTAL SECTIONS

The **Summary** section provides a summary of sources of revenue and expenditures from the General Fund. An overview of revenue sources is included. This section also provides a brief account and graphs of all funds budgeted for the fiscal year beginning July 1, 2009. In addition, the section contains a summary of FTEs for all funds.

The **Appendix** contains supplemental information that includes the FY 2009-10 Budget Calendar and the FY 2009-10 Nonprofit budget request. The **Glossary**, also found in the Appendix, contains information to help the reader understand the terminology used in the budget document.

ADDITIONAL INFORMATION

In accordance with North Carolina General Statutes, the **basis of accounting and budgeting** for the County is **modified accrual**. This means that **Revenues** are recorded in the period in which they are **measurable** and **available**. Revenues are recognized when they are received in cash (example: licenses, fines, etc.) or when the collection of the amount estimated to be received in the near future (example: property taxes). **Expenditures** in a modified accrual basis are generally recognized in the period goods and services are received or liabilities incurred.

Capital projects, funded primarily by general obligations bonds, are presented in a separate document, the **Durham County Capital Improvement Plan**. This document is a ten-year plan that is updated biannually.

The annual operating budget includes information from the **Results Based Accountability (RBA)** initiative on departmental pages. Departments were asked to submit a graph, a two-year history, and strategies for improvement for two to three key performance measures.

This document was prepared by the Durham County Budget and Management Services Department and is available online at www.durhamcountync.gov. If further information is needed, contact Budget and Management Services at 200 East Main Street, 4th Floor, Durham, North Carolina 27701, by phone at (919) 560-0012, or by e-mail budget@durhamcountync.gov.

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**DURHAM COUNTY
2009-2010 RECOMMENDED BUDGET**

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ENTERPRISE FUND

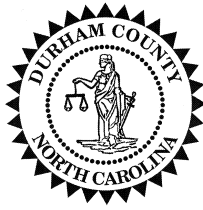
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DURHAM COUNTY GOVERNMENT

Michael M. Ruffin
County Manager

May 26, 2009

The Honorable Members
Durham County Board of Commissioners
Durham County Administrative Complex
200 East Main Street
Durham, North Carolina 27701

Dear Durham County Commissioners:

The preparation of the annual budget is one of the major responsibilities conferred by law upon county managers in North Carolina. This year, the decisions reached during the process of preparing the Fiscal Year 2010 budget brought unprecedented challenges as our staff faced an increasing demand for county services against the backdrop of sharply declining revenues. I cannot say enough about the quality of the work that our senior management team, department heads, and budget staff registered this year.

Our economy is unpredictable and behaving very differently from the economy that underpinned many of the decisions made in previous budget years. The recession in which we find ourselves will end. However, the central questions are when and how the new economy that emerges will behave when it does end? The answers to these questions are unknown – limiting both the assumptions I am able to use and options that might have otherwise been available.

The greatest challenge we face is how to adjust spending to realistic levels. In doing so, there were three ground rules that were at play throughout the development of this Recommended Budget:

- Realistic assumptions about revenues and expenditures should be used to underscore all budget recommendations
- Durham County taxpayers should not see an increase in property tax rates
- County savings should not be used to fund recurring expenses

Clearly, the right thing to do is to adjust spending to levels that current economic conditions can support. In other words, overall spending in the next year's budget had to be reduced. The Recommended Fiscal Year 2010 budget accomplishes this aim. The recommended budget, excluding pass-through funding, is 6.2% less than the current year's budget.

Our staff began preparing the Fiscal Year 2010 budget in the fall of 2008. We recognized early on that next year's budget would pose unique challenges. County department heads and agencies were asked to

submit budgets that included a 10% expenditure reduction. I knew that 10% across-the-board reductions were unrealistic in some departments; however, it was important to prepare our organization for a very different fiscal year.

In the end, I have recommended an average reduction of 6.6% for all County departments. My recommendation also includes a 6.6% reduction to all existing nonprofit agencies that receive County funding. Unfortunately, I could not recommend funding for any new requests for funding received from nonprofit agencies.

Counties and cities across the state are being forced to lay off or furlough employees in order to balance their budgets. I am pleased to report that no employee layoffs or furloughs will be necessary for next year. However, 33.32 vacant FTE's (full-time equivalent) have been eliminated, and our employees will need to stand in the gap to ensure that County services continue to be delivered in the manner our citizens have come to expect.

Unfortunately, no salary increases for County employees and officials are recommended. I have also recommended the suspension of next year's longevity benefit. Our employees recognize that these difficult economic times require these sacrifices and are willing to make them so we can continue to serve our citizens in a greater time of need.

It should be noted that no elimination of any County service is proposed. In fact, during periods of economic recession, many of our service lines experienced increased demand. Consequently, it should come as no surprise that requests for public assistance are on the upswing. While I have made necessary reductions to our workforce, next year's budget will ensure that we continue to meet the needs of our citizens.

The most difficult decision I had to reach was how to fund Durham Technical Community College and Durham Public Schools. Clearly, a 10% percent reduction in funding for either organization makes no sense. I settled on a 2.8% reduction in funding for both systems, and believe my recommendation is fair and practical.

Durham Public Schools presently receives over \$105 million from Durham County. Every year, the amount of funding the school system receives is largely based on the system's estimate of expected student population. Next year's funding recommendation is no different.

Dollar for dollar, the decision for a \$2.9 million, 2.8% reduction, in current expense funding for Durham Public Schools, was reached as follows:

- A \$926,352 reduction in over funding provided in the current fiscal year for students who never appeared;
- A \$1,345,136 million reduction for 464 fewer students projected to enroll next year in Durham Public Schools and charter schools; and
- A \$649,588 reduction as recommended in the Superintendent's budget.

The first two reductions for per pupil expenditures are due to a lower student population. These reductions should not affect the quality of our education system. The County is only taking back funds that are tied to student growth that has not appeared in the current fiscal year and is not anticipated in Fiscal Year 2010. The system will likely disagree because it is now using the current year funding for purposes for which it was not originally directed. The likely culprit is the gap left by the reduction of state funding.

Many will claim that County reductions are forcing an unnecessary reduction in classroom teachers. However, Durham Public Schools is expecting 1,085 fewer students next year. Fewer students mean fewer teachers and classroom personnel will be needed next school year.

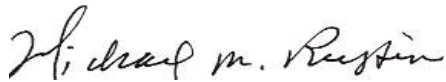
With the exception of the above-explained adjustments for a lower student population, I have recommended no additional reductions beyond those advanced by the Superintendent in his proposed budget. I commend Dr. Harris for his efforts to address deteriorating state support for public education, and regret the Board of Education decided to summarily reject his proposal. I believe the Board missed out on an opportunity to become a part of the solution. In passing along their recommendation to you, they presented no alternatives to funding except to ask you to fill the gap left from a reduction in state funding by increasing property taxes. Unfortunately, the burden of coming up with a realistic solution has been delegated to you.

With the exception of my funding recommendation for Durham Public Schools, I do not expect strong objections from other quarters. Of course, there will be other concerns, but the voices behind them will be few. The elephant in the room this year is school funding and I expect a loud chorus of concern. I implore you to make sure the concerns expressed are supported by facts as I believe the recommendation I have put forward makes good sense.

I look forward to working with you and pledge the full support of my staff to assist you in reaching some very difficult decisions in the weeks ahead.

With highest regards, I am

Sincerely



Michael M. Ruffin
County Manager

cc: Vonda Sessoms, Clerk to the Board
Chuck, Kitchen, County Attorney

Attachment

Nonprofit Funding Recommendations	FY 08-09 Adopted Budget	FY 09-10 Requested Budget	FY 09-10 Manager Recommended Budget
Organization Name			
Achievement Academy	\$ 20,000	\$ 45,000	\$ 18,680
Alliance of AIDS Services	\$ 15,000	\$ 30,000	\$ 14,010
American Cancer Society	\$ 0	\$ 5,000	\$ 0
Animal Kind	\$ 10,000	\$ 15,000	\$ 9,340
Big Brothers Big Sisters of the Triangle	\$ 35,000	\$ 50,000	\$ 32,690
Child Advocacy Commission	\$ 40,500	\$ 45,000	\$ 37,827
Child & Parent Support Services	\$ 12,664	\$ 30,000	\$ 11,828
Child Care Services Association	\$ 33,565	\$ 40,000	\$ 31,350
Communities in Schools	\$ 5,450	\$ 10,000	\$ 5,090
Coordinating Council for Senior Citizens	\$ 138,700	\$ 160,000	\$ 129,546
D3 Community Outreach	\$ 0	\$ 5,000	\$ 0
Durham Community Penalties Program	\$ 5,000	\$ 10,000	\$ 4,670
Durham Companions	\$ 5,000	\$ 5,000	\$ 4,670
Durham Congregations in Action/YO:Durham	\$ 5,000	\$ 10,000	\$ 4,670
Durham Council for Children with Special Needs	\$ 13,000	\$ 12,837	\$ 12,142
Durham County Teen Court	\$ 35,000	\$ 35,000	\$ 32,690
Durham Crisis Response Center	\$ 52,000	\$ 53,620	\$ 48,568
Durham Exchange Club Industries	\$ 0	\$ 61,100	\$ 0
Durham Literacy Center	\$ 30,000	\$ 40,000	\$ 28,020
Durham's Partnership for Children	\$ 15,000	\$ 150,602	\$ 14,010
El Centro Hispano	\$ 35,000	\$ 35,000	\$ 32,690
El Futuro	\$ 0	\$ 30,000	\$ 0
Eno River Association	\$ 15,000	\$ 15,000	\$ 14,010
Exodus House	\$ 0	\$ 75,000	\$ 0
Food Bank of Central & Eastern North Carolina	\$ 0	\$ 30,000	\$ 0
Genesis Home	\$ 24,500	\$ 24,953	\$ 22,883
InStepp	\$ 0	\$ 15,000	\$ 0
Inter-Faith Food Shuttle	\$ 10,000	\$ 52,000	\$ 9,340
John Avery Boys & Girls Club	\$ 44,100	\$ 65,000	\$ 41,189
Milestones Culinary Institute	\$ 5,000	\$ 23,100	\$ 4,670
North Carolinians Against Gun Violence	\$ 0	\$ 20,000	\$ 0
Operation Breakthrough	\$ 100,000	\$ 97,000	\$ 93,400
Piedmont Wildlife	\$ 0	\$ 10,000	\$ 0
Planned Parenthood	\$ 20,000	\$ 20,000	\$ 18,680
Project Graduation	\$ 4,500	\$ 4,500	\$ 4,203
Salvation Army	\$ 15,000	\$ 15,000	\$ 14,010
Senior PharmAssist	\$ 94,264	\$ 94,264	\$ 88,043
Shodor Education Foundation	\$ 0	\$ 25,000	\$ 0
The Scrap Exchange	\$ 0	\$ 18,650	\$ 0
Threshold	\$ 0	\$ 10,000	\$ 0
Triangle Champions Track Club	\$ 10,000	\$ 20,000	\$ 9,340
Triangle Radio Reading Service	\$ 4,625	\$ 4,750	\$ 4,320
Triangle Residential Options for Substance Abusers (TROSA)	\$ 26,061	\$ 70,000	\$ 24,341
Victorious Community Development Corp.	\$ 15,000	\$ 10,000	\$ 10,000
Vision Services Group		\$ 50,000	\$ 0
Women In Action for the Prevention of Violence and Its Causes	\$ 29,075	\$ 34,037	\$ 27,156
Organizations funded in FY09 without an FY10 request	\$ 24,166		
	\$ 947,170	\$ 1,681,413	\$ 858,076

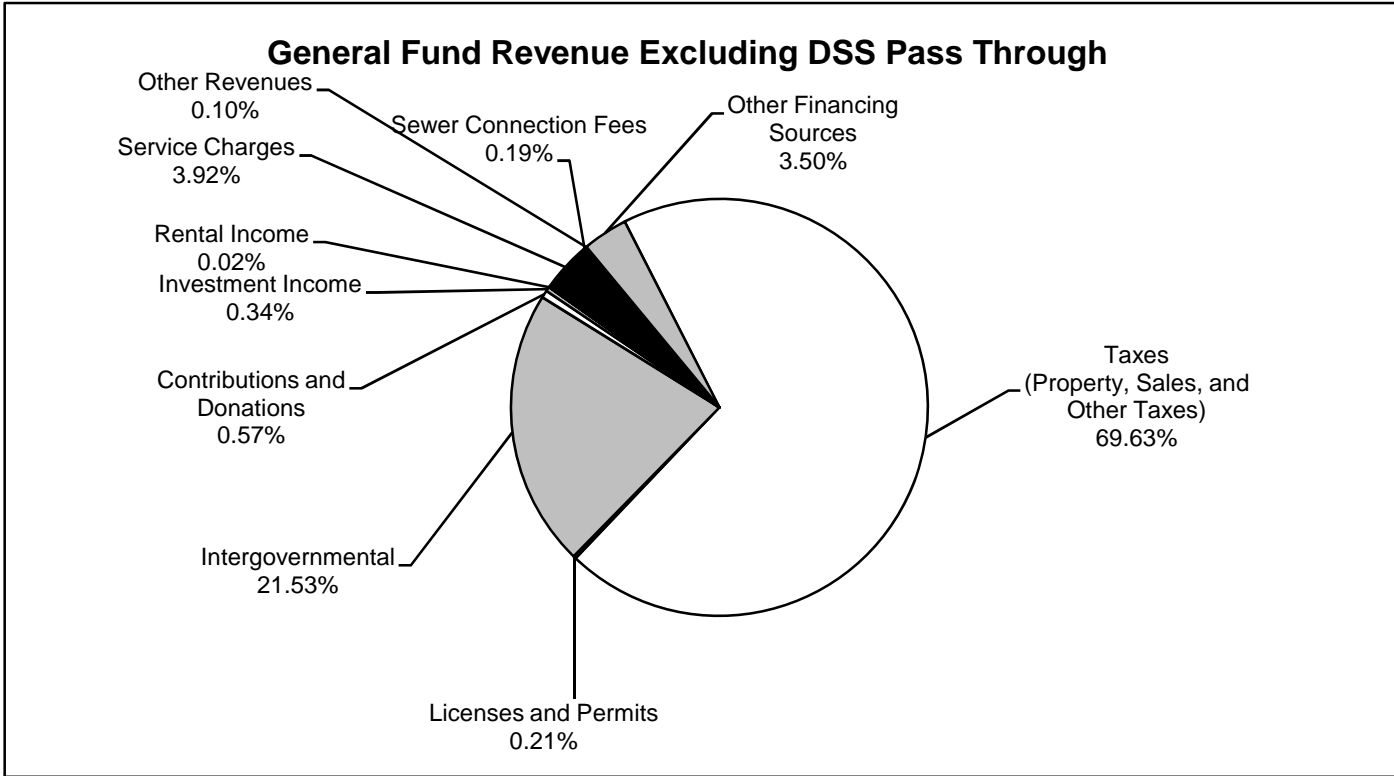
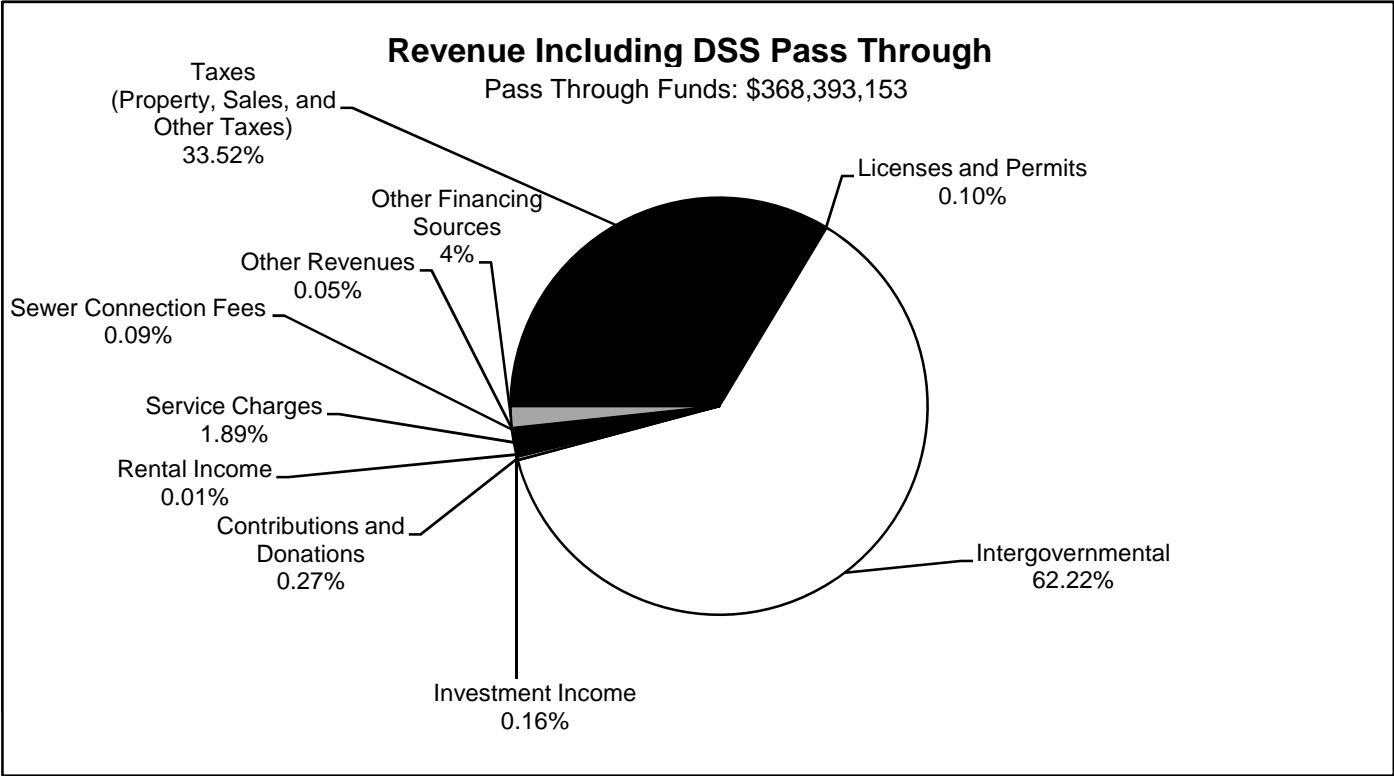
FY2009-2010 BUDGET HIGHLIGHTS

- No Tax Rate Increase, will remain at 70.81 cents per/\$100 valuation
- Property tax revenue collection percentage dropped to 97.75% from 98.5% budgeted in FY2009
- Sales taxes (including the Interlocal Agreement with the City) are estimated to decrease (9.1%) in FY2010 – due to the downturn in the economy as well as the Medicaid swap with the State
- Due to State of NC funding the County’s share of Medicaid (beginning July 1, 2009), the County will realize a \$7.7 million expenditure savings
- No Layoffs planned
- No Furloughs planned
- No Reductions to Employee 401(K) or Health Benefits Plan
- Eliminated Pay for Performance Salary Increase for Employees for FY2010
- Suspended the Longevity Program for FY2010
- The County Benefits plan has been redesigned from a fully insured to partially self funded plan. Employees will no longer receive a Flexible Benefit Credit (FBEN). The County will fund a core plan (Health, Dental, Vision, Life Ins. and Dependant Coverage). FBEN will not be budgeted in departments (except Mental Health, DSS); a transfer of \$12.56m from the General Fund to the Cafeteria Fund is budgeted in the Non-Departmental Transfer cost center.
- Eliminated 33.32 FTEs (all were vacant positions)
 - Added 4.5 new FTEs to the Library budget, to facilitate opening the new regionals and maintain library hours. Southwest and South are scheduled to open early May 2010 and July 2010 respectively
- Added 7.0 new FTEs for Mental Health for the Medicaid Utilization Management and Review program – funded through State contracts
- Reduced Fund Balance Appropriated from \$13.5 to \$6.5 million
- Pass through funding for FY2010 will account for \$368.39 million of the County’s budget; an increase of \$48.95 million over FY 2008-09
- Departmental budgets were reduced an average of 6.6% in order to meet target budget reductions.
- Transferred \$3,950,000 in Community Health Trust Fund Revenue to the General Fund to fund Health Care related expenditures.
- Increased Living Wage from \$10.95/hr. to \$11.40/hr. effective July 1
- 2.8% reduction to DPS and DTCC current expense funding is recommended
- 6 non-profit agencies applied for funding with requests totaling \$1,681,413; 33 agencies are recommended for FY2010 for a total of \$858,076
- 6.6% reduction to NC Museum of Life and Science funding is recommended

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General Funds Revenue

FY 2009-10 Recommended Budget



General Funds Revenues

Funds: 101,102,103,125,150

Source of Revenue	2007-2008 Actual Revenues	2008-2009 Original Budget	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
▼ General Fund					
▽ Taxes	\$ 244,622,545	\$ 241,988,972	\$ 240,309,004	\$ 239,288,426	\$ 238,154,882
Current Taxes	\$ 182,382,755	\$ 184,827,371	\$ 185,027,371	\$ 188,536,179	\$ 187,108,101
Prior Year Taxes	\$ 1,810,103	\$ 2,500,000	\$ 1,490,585	\$ 1,750,000	\$ 1,750,000
1 Cent Sales Tax	\$ 22,246,429	\$ 18,624,892	\$ 19,681,091	\$ 15,587,261	\$ 15,587,261
1/2 Cent Sales Tax #1	\$ 9,471,807	\$ 9,674,642	\$ 8,922,892	\$ 8,739,438	\$ 8,688,240
1/2 Cent Sales Tax #2	\$ 9,349,094	\$ 9,552,570	\$ 8,787,500	\$ 10,846,034	\$ 11,171,766
1/2 Cent Sales Tax #3	\$ 9,359,669	\$ 5,968,180	\$ 6,130,478	\$ 948,724	\$ 948,724
City Sales Tax Distribution	\$ 5,642,489	\$ 6,720,000	\$ 6,704,638	\$ 9,262,083	\$ 9,262,083
County Occupancy Taxes	\$ 2,640,306	\$ 2,518,917	\$ 2,273,732	\$ 2,293,707	\$ 2,313,707
Other Misc. Taxes	\$ 1,719,892	\$ 1,602,400	\$ 1,290,717	\$ 1,325,000	\$ 1,325,000
▽ Licenses and Permits	\$ 1,049,599	\$ 915,900	\$ 717,973	\$ 713,391	\$ 713,391
FINANCE	\$ 445,474	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
TAX ADMINISTRATION	\$ 23,839	\$ 18,000	\$ 1,496	\$ 15,000	\$ 15,000
COUNTY SHERIFF	\$ 5,750	\$ 3,000	\$ 6,660	\$ 5,000	\$ 5,000
ENVIRONMENTAL ENGINEERING	\$ 574,535	\$ 494,900	\$ 309,817	\$ 293,391	\$ 293,391
▽ Intergovernmental	\$ 356,803,474	\$ 395,292,463	\$ 385,931,004	\$ 441,581,347	\$ 442,122,079
COUNTY ADMINISTRATION	\$ 60,814	\$ 96,500	\$ 56,292	\$ 0	\$ 0
FINANCE	\$ 1,711,521	\$ 913,800	\$ 1,210,243	\$ 790,000	\$ 915,000
COURT FACILITIES	\$ 0	\$ 31,500	\$ 31,500	\$ 31,500	\$ 0
ELECTIONS	\$ 31,020	\$ 0	\$ 124,000	\$ 0	\$ 0
GENERAL SERVICES	\$ 44,589	\$ 36,822	\$ 34,825	\$ 33,000	\$ 33,000
VETERANS SERVICES	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
COUNTY SHERIFF	\$ 2,003,387	\$ 1,753,050	\$ 2,640,224	\$ 1,888,842	\$ 2,238,466
FIRE MARSHAL	\$ 173,499	\$ 198,207	\$ 198,207	\$ 185,755	\$ 185,755
CRIMINAL JUSTICE PARTNERSHIP	\$ 334,800	\$ 396,672	\$ 375,292	\$ 309,176	\$ 406,784
YOUTH HOME	\$ 18,187	\$ 15,000	\$ 15,000	\$ 18,000	\$ 18,000
EMERGENCY MEDICAL SERVICES	\$ 69,196	\$ 1,500,000	\$ 1,850,000	\$ 2,200,000	\$ 2,200,000
ENVIRONMENTAL ENGINEERING	\$ 10,476	\$ 51,375	\$ 51,375	\$ 46,655	\$ 46,655
COOPERATIVE EXTENSION SERVICE	\$ 558,284	\$ 454,991	\$ 384,359	\$ 400,162	\$ 400,162
SOIL AND WATER CONSERVATION	\$ 52,655	\$ 50,000	\$ 49,000	\$ 50,000	\$ 50,000
ECONOMIC DEVELOPMENT	\$ 100,000	\$ 0	\$ 500,000	\$ 0	\$ 0
PUBLIC HEALTH	\$ 3,224,201	\$ 3,358,550	\$ 4,467,629	\$ 5,014,469	\$ 5,014,469
MENTAL HEALTH	\$ 22,322,544	\$ 24,713,918	\$ 24,812,692	\$ 24,835,656	\$ 24,835,656
SOCIAL SERVICES	\$ 325,248,398	\$ 360,579,573	\$ 348,613,397	\$ 404,626,420	\$ 404,626,420
OTHER HUMAN SERVICES	\$ 601,236	\$ 881,819	\$ 280,364	\$ 899,712	\$ 899,712
LIBRARY	\$ 236,667	\$ 258,686	\$ 234,605	\$ 250,000	\$ 250,000
▽ Contributions and Donations	\$ 968,111	\$ 2,334,104	\$ 1,454,270	\$ 1,944,098	\$ 1,944,098
COUNTY SHERIFF	\$ 4,153	\$ 0	\$ 200	\$ 0	\$ 0
EMERGENCY MEDICAL SERVICES	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0
COOPERATIVE EXTENSION SERVICE	\$ 140	\$ 0	\$ 0	\$ 0	\$ 0
PUBLIC HEALTH	\$ 0	\$ 1,273,148	\$ 820,731	\$ 1,060,547	\$ 1,060,547

General Funds Revenues

Funds: 101,102,103,125,150

Source of Revenue	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Revenues	Original Budget	12 Month Estimate	Department Requested	Manager Recommended
SOCIAL SERVICES	\$ 936,282	\$ 963,666	\$ 563,164	\$ 806,841	\$ 806,841
LIBRARY	\$ 26,537	\$ 97,290	\$ 70,175	\$ 76,710	\$ 76,710
▽ Investment Income	\$ 3,141,333	\$ 2,700,000	\$ 1,760,344	\$ 1,165,000	\$ 1,165,000
FINANCE	\$ 3,137,261	\$ 2,700,000	\$ 1,759,093	\$ 1,165,000	\$ 1,165,000
COUNTY SHERIFF	\$ 4,073	\$ 0	\$ 1,251	\$ 0	\$ 0
▽ Rental Income	\$ 1,656,534	\$ 29,200	\$ 138,521	\$ 63,595	\$ 63,595
FINANCE	\$ 93,942	\$ 3,000	\$ 77,600	\$ 3,000	\$ 3,000
GENERAL SERVICES	\$ 56,605	\$ 25,000	\$ 56,470	\$ 57,095	\$ 57,095
CRIMINAL JUSTICE PARTNERSHIP	\$ 5,987	\$ 1,200	\$ 4,451	\$ 3,500	\$ 3,500
EMERGENCY MEDICAL SERVICES	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 0
ENVIRONMENTAL ENGINEERING	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0
▽ Service Charges	\$ 16,153,694	\$ 15,382,213	\$ 12,849,897	\$ 13,418,983	\$ 13,418,983
BOARD OF COUNTY COMMISSIONERS	\$ 40	\$ 2,000	\$ 0	\$ 2,000	\$ 2,000
TAX ADMINISTRATION	\$ 1,540,562	\$ 1,286,500	\$ 1,330,704	\$ 1,368,500	\$ 1,368,500
LEGAL	\$ 5,292	\$ 2,500	\$ 588	\$ 2,500	\$ 2,500
ELECTIONS	\$ 220,817	\$ 2,000	\$ 876	\$ 363,688	\$ 363,688
REGISTER OF DEEDS	\$ 3,950,939	\$ 4,000,000	\$ 2,522,256	\$ 3,050,000	\$ 3,050,000
GENERAL SERVICES	\$ 1,823,499	\$ 1,807,510	\$ 1,773,947	\$ 1,811,104	\$ 1,811,104
COUNTY SHERIFF	\$ 1,020,643	\$ 846,733	\$ 913,624	\$ 882,000	\$ 882,000
FIRE MARSHAL	\$ 101,585	\$ 65,000	\$ 81,185	\$ 70,000	\$ 70,000
YOUTH HOME	\$ 542,099	\$ 400,000	\$ 400,000	\$ 534,095	\$ 534,095
EMERGENCY MEDICAL SERVICES	\$ 3,949,042	\$ 4,379,500	\$ 4,437,479	\$ 4,503,985	\$ 4,503,985
ENVIRONMENTAL ENGINEERING	\$ 8,575	\$ 0	\$ 0	\$ 0	\$ 0
COOPERATIVE EXTENSION SERVICE	\$ 15,523	\$ 20,000	\$ 8,931	\$ 5,000	\$ 5,000
PUBLIC HEALTH	\$ 2,450,540	\$ 2,105,948	\$ 951,753	\$ 414,218	\$ 414,218
MENTAL HEALTH	\$ 71,629	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000
SOCIAL SERVICES	\$ 218,484	\$ 217,522	\$ 182,080	\$ 154,693	\$ 154,693
LIBRARY	\$ 233,515	\$ 202,000	\$ 200,934	\$ 207,200	\$ 207,200
NONDEPARTMENTAL	\$ 910	\$ 0	\$ 540	\$ 0	\$ 0
▽ Sewer Connection Fees	\$ 861,056	\$ 654,700	\$ 676,550	\$ 656,000	\$ 656,000
ENVIRONMENTAL ENGINEERING	\$ 3,698	\$ 4,700	\$ 3,500	\$ 1,000	\$ 1,000
OTHER ENVIRONMENTAL PROTECTION	\$ 857,358	\$ 650,000	\$ 673,050	\$ 655,000	\$ 655,000
▽ Other Revenues	\$ 588,059	\$ 374,913	\$ 420,286	\$ 321,023	\$ 235,907
FINANCE	\$ 242,213	\$ 147,713	\$ 209,684	\$ 100,000	\$ 14,884
TAX ADMINISTRATION	\$ 186,490	\$ 175,000	\$ 100,033	\$ 100,000	\$ 100,000
GENERAL SERVICES	\$ 16,789	\$ 7,000	\$ 15,431	\$ 10,000	\$ 10,000
COUNTY SHERIFF	\$ 55,660	\$ 4,000	\$ 15,968	\$ 4,000	\$ 4,000
FIRE MARSHAL	\$ 0	\$ 0	\$ 0	\$ 75,123	\$ 75,123
CRIMINAL JUSTICE PARTNERSHIP	\$ 0	\$ 0	\$ 283	\$ 0	\$ 0
ENVIRONMENTAL ENGINEERING	\$ 2,410	\$ 3,300	\$ 4,214	\$ 0	\$ 0
COOPERATIVE EXTENSION SERVICE	\$ 0	\$ 0	\$ 806	\$ 0	\$ 0
PUBLIC HEALTH	\$ 525	\$ 600	\$ 600	\$ 600	\$ 600

General Funds Revenues

Funds: 101,102,103,125,150

Source of Revenue	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Revenues	Original Budget	12 Month Estimate	Department Requested	Manager Recommended
MENTAL HEALTH	\$ 48,595	\$ 37,000	\$ 30,275	\$ 31,000	\$ 31,000
SOCIAL SERVICES	\$ 35,111	\$ 0	\$ 42,792	\$ 0	\$ 0
LIBRARY	\$ 265	\$ 300	\$ 200	\$ 300	\$ 300
▽ Other Financing Sources	\$ 8,527,224	\$ 24,238,890	\$ 18,411,244	\$ 12,210,265	\$ 11,960,265
Transfers from Other Funds	\$ 1,436,156	\$ 1,480,549	\$ 858,097	\$ 1,343,441	\$ 1,343,441
Transfer from Capital Finance Plan	\$ 837,000	\$ 0	\$ 0	\$ 0	\$ 0
Transfer from Community Health	\$ 4,399,830	\$ 4,534,892	\$ 4,534,892	\$ 3,950,000	\$ 3,950,000
Bank Financing	\$ 1,700,000	\$ 1,374,310	\$ 0	\$ 0	\$ 0
Fund Balance Appropriated	\$ 0	\$ 13,498,466	\$ 8,409,560	\$ 6,750,000	\$ 6,500,000
Mental Health Fund Bal. Appropriated	\$ 0	\$ 2,300,000	\$ 3,558,022	\$ 0	\$ 0
Transfer from Enterprise Fund	\$ 154,238	\$ 160,000	\$ 160,000	\$ 166,824	\$ 166,824
General Fund Total	\$ 634,371,629	\$ 683,911,355	\$ 662,669,093	\$ 711,362,128	\$ 710,434,200
Risk Management	\$ 2,627,648	\$ 2,433,685	\$ 2,549,978	\$ 2,430,287	\$ 2,430,287
Charges for Services	\$ 2,293,336	\$ 2,433,429	\$ 2,433,429	\$ 2,426,235	\$ 2,426,235
Interest/Other	\$ 334,312	\$ 256	\$ 116,549	\$ 4,052	\$ 4,052
Swap Fund	\$ 1,262,138	\$ 700,000	\$ 703,634	\$ 550,000	\$ 550,000
Capital Financing	\$ 34,258,681	\$ 37,554,082	\$ 35,013,043	\$ 39,594,421	\$ 39,775,459
Current Taxes	\$ 12,732,129	\$ 13,658,322	\$ 13,558,322	\$ 13,923,985	\$ 13,810,488
Prior Year Taxes	\$ 152,768	\$ 0	\$ 85,127	\$ 0	\$ 0
Interest Income/Other Rev.	\$ 563,795	\$ 499,631	\$ 499,631	\$ 2,291,257	\$ 2,291,257
Transfer from General Fund	\$ 20,761,677	\$ 21,646,129	\$ 20,839,806	\$ 21,879,179	\$ 22,173,714
Fund Balance Appropriated	\$ 0	\$ 1,750,000	\$ 0	\$ 1,500,000	\$ 1,500,000
Cafeteria Plan	\$ 1,457,532	\$ 1,416,449	\$ 1,428,393	\$ 13,067,614	\$ 13,067,614
Transfer from General Fund	\$ 1,424,723	\$ 1,416,449	\$ 1,416,449	\$ 13,067,614	\$ 13,067,614
Interest Income/Other Rev.	\$ 32,809	\$ 0	\$ 11,944	\$ 0	\$ 0
Total General Funds Revenue	\$ 673,977,628	\$ 726,015,571	\$ 702,364,141	\$ 767,004,450	\$ 766,257,560
Transfer from GF to Cafeteria Plan	-\$ 1,424,723	-\$ 1,416,449	-\$ 1,416,449	-\$ 12,764,614	-\$ 12,764,614
Transfer from GF to CFP	-\$ 20,761,677	-\$ 21,646,129	-\$ 20,839,806	-\$ 21,879,179	-\$ 22,173,714
Transfer from CFP to GF	-\$ 837,000	\$ 0	\$ 0	\$ 0	\$ 0
Total General Funds Revenue	\$ 650,954,228	\$ 702,952,993	\$ 680,107,886	\$ 732,360,657	\$ 731,319,232

REVENUE HIGHLIGHTS

Assessed Valuation/Property Taxes

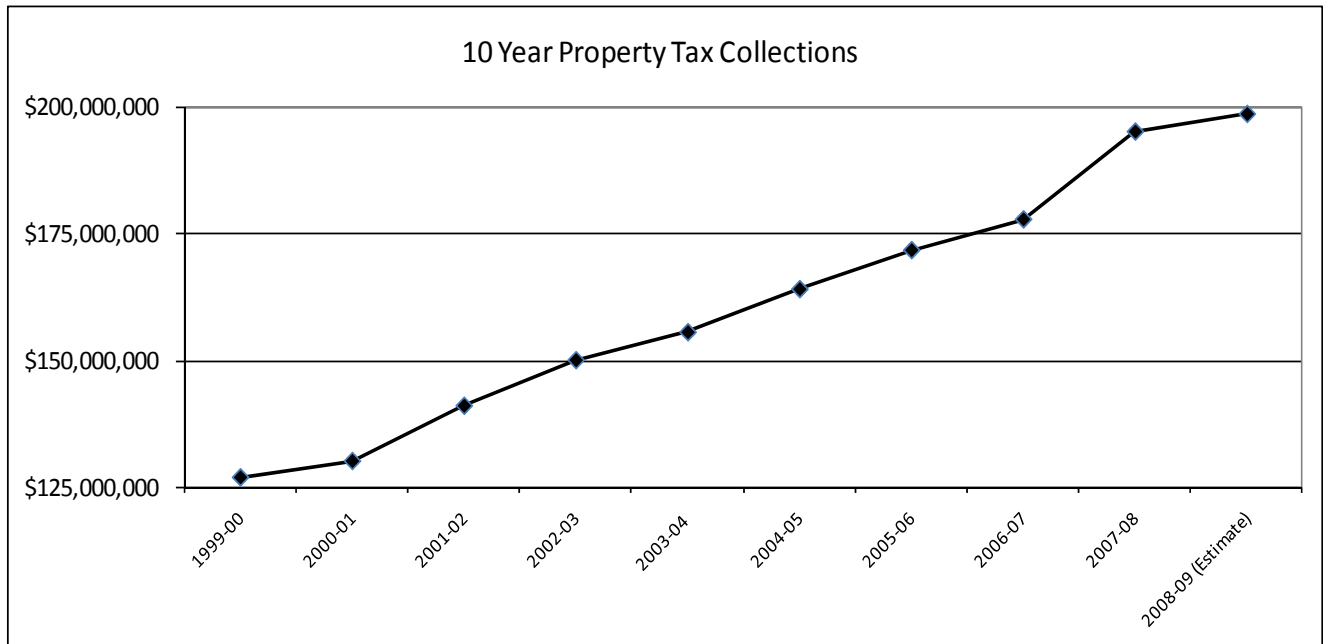
Durham County's largest source of revenue to support operations is derived from the ad valorem property tax. For FY 2009-10, the property tax rate is 70.81 cents per \$100 of assessed valuation. Overall the increase in valuation is estimated at 1.37%.

The collection of taxes from delinquent or prior years' taxes also is budgeted and provides additional revenue for support of the General Fund. In FY2008-09, the County will receive an estimated \$1.5 million in prior years' taxes, and \$1.75 million is budgeted for FY2009-10.

	FY09 Adopted	FY09 Actual	FY10 Budget Estimate	% Change FY10 from FY09 Actual
Real Property	\$ 23,629,002,277	\$ 23,538,714,832	\$ 24,001,391,153	1.97%
Auto Value	\$ 1,736,234,819	\$ 1,706,590,960	\$ 1,706,590,960	0.00%
Personal Value	\$ 2,575,083,917	\$ 2,876,888,801	\$ 2,839,459,382	-1.30%
Public Service	\$ 517,286,418	\$ 512,746,790	\$ 480,000,000	-6.39%
Total	\$28,457,607,431	\$28,634,941,383	\$29,027,441,495	1.37%

Growth in property tax valuation stays flat due to prevailing housing and commercial real estate market conditions. The county's property tax collection rate decreases from budgeted levels of 98.5% to an estimated collection rate of 97.75% in FY 2009-10. This is due to a weaker economy creating more bankruptcies and property tax payment plans, both of which adversely affect tax collections. One cent on the property tax rate will generate approximately \$2.837 million.

For budgeting purposes, the County formed a workgroup consisting of the Tax Administrator, Tax Assessor, Tax Collector, Finance Director and Budget Director. Shortly after January 1 when values for real and personal property have been updated in the county's database, this workgroup convenes and discusses budget estimates for the upcoming fiscal year. The workgroup meets at least twice over the spring to finalize tax valuation estimates for use in the upcoming budget. Public service estimates are provided by the State, and auto values are reviewed and projected using trend analysis.



Sales Tax

Sales taxes represent the second largest revenue source for Durham County outside of property taxes, and are collected by the State and distributed back to the county on a monthly basis. Out of a total of 6.75% charged on most retail items 2.25% is allocated to county and municipal governments. This two and a quarter cents for every retail dollar is broken up into four distinct sales tax entities, usually described by the State statute article number that made it law.

Article 39 sales tax is a one-cent tax on every retail dollar and is collected based on where the retail item is actually received (“point of delivery”). An example is when an individual purchases a shirt at a local mall, this shirt may cost \$50, creating a collection of Article 39 sales tax of \$0.50 which will go to the county and/or municipality that the mall resides in as long as the individual leaves with the merchandise. If the individual were to send the item to another county for delivery then the tax could be reflected in that county’s collections. This particular sales tax is Durham County’s single largest sales tax and generally reflects the broadest retail sales trends within the county.

The Article 40 sales tax is a half-cent tax on every retail dollar, but differs from the Article 39 sales tax in that it is collected based on statewide retail sales and then distributed to counties and municipalities based on the percentage of the state population residing within the county and/or municipality. This tax reflects the broadest retail trends across the whole state and is less affected by retail sales growth in any one particular local government jurisdiction. This tax has stipulations attached to it by the State legislature directing that 30% of the Article 40 tax be allocated for school capital needs. Durham County allots the full amount of revenue collected from this sales tax to the support of capital projects, of which public school projects make up the largest amount.

The Article 42 tax is a half-cent tax on every retail dollar, and was similarly collected like the Article 40 sales tax, but because of state Medicaid Swap legislation will begin being collected in FY 2009-10 like the Article 39 sales tax. This tax still has stipulations attached to it by the State legislature directing that 60% of the Article 42 tax be allocated for school capital needs. Durham County allots the full amount of revenue collected from this sales tax to the support of capital projects, of which public school projects make up the largest amount. A change to point of collection for Article 42, like Article 39, is estimated to increase the revenue collected by at least \$1.5 million. This is due to a strong local retail economy in Durham County.

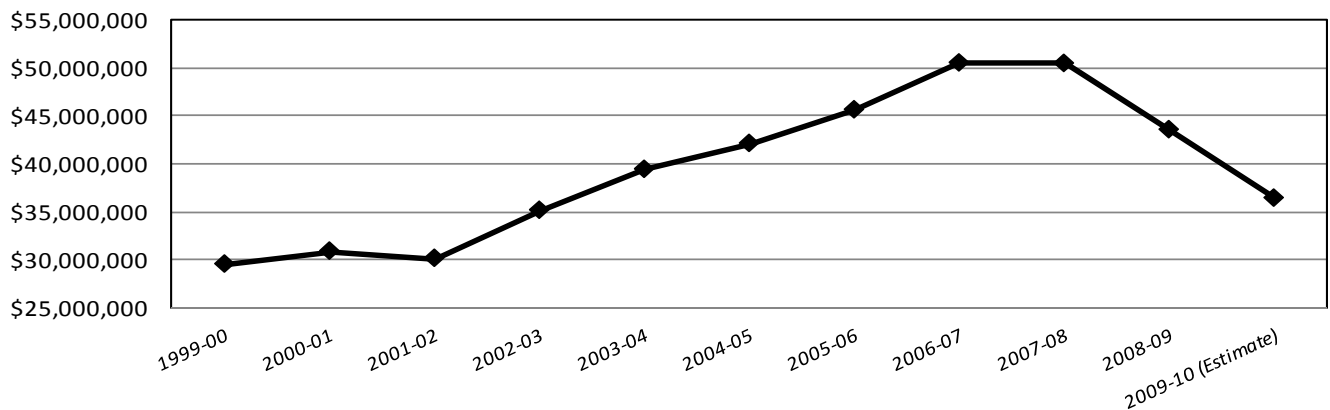
The Article 44 half-cent sales tax is different from the other three sales taxes in that half of it is collected from “point of delivery” retail sales similar to the Article 39 sales tax, and half of it is collected statewide and distributed on a per capita basis similar to the Article 40 sales tax. For Durham County this sales tax, has partially offset the lost state reimbursements. Due to state Medicaid Swap legislation this locally collected sales tax was reduced to only a quarter cent collection for FY 2008-09 and for FY 2009-10 this portion of county sales tax will be going to the state from this fiscal year forward. This loss in revenue is offset by the state taking over all county Medicaid costs and changing the article 42 sales tax to point of collection.

Estimating sales tax revenue collection, as part of a budget process, is highly dependent on historical trending of sales tax growth and variability, as well as assessing the economic outlook of the state, the county and/or municipalities. The Budget office has generally used conservative growth estimates, however Durham County’s growth in FY 2009-10 is lagging due in small part to an overall economic slowdown, but mostly to changes related to state Medicaid Swap legislation, including holding the City harmless for their losses from the Article 44 sales tax going to the state. That “hold harmless amount is taken out of the County’s Article 39 sales tax. Stemming some of these state related sales tax losses is a recently amended and approved interlocal agreement with the city of Durham splitting all sales tax collected between the county and the city 58%/42%

Durham County has estimated an overall 9.10% decrease in all local sales taxes for FY 2009-2010. Sales Tax Estimates vs Budget

	<u>FY 2008-09 Budget</u>	<u>FY 2008-09 Estimate</u>	<u>% From FY 2008 09 Budget</u>	<u>FY2009-10 Budget</u>	<u>% From FY 2008 09 Est.</u>
Article 39	\$18,624,892	\$19,681,091	5.67%	\$15,587,261	-20.80%
Article 40	\$9,674,642	\$8,922,892	-7.77%	\$8,688,240	-2.63%
Article 42	\$9,552,570	\$8,787,500	-8.01%	\$11,171,766	27.13%
Article 44	\$5,968,180	\$6,130,478	2.72%	\$948,724	-84.52%
Interlocal.	\$6,720,000	\$6,704,638	-0.23%	\$9,262,083	38.14%
Total	\$50,540,284	\$50,226,599	-0.62%	\$45,658,074	-9.10%

10 Year Sales Tax Collection (minus Interlocal)



Intergovernmental Revenues

The vast majority of the budgeted intergovernmental revenues in Durham County are related to public assistance programs in our Department of Social Services (DSS). For FY2009-10, \$404.59 million of the total \$442.02 million of Intergovernmental Revenues are budgeted in DSS; of which \$368.39 million is pass-through funding related to various federal and state mandated programs.

In North Carolina, counties shared in the cost of Medicaid. In FY2009-10, the State of North Carolina will assume 100% of the County's share of Medicaid. For taking on these expenditures the state has made significant changes to county sales tax revenue collections, taking a significant portion to offset Medicaid costs. Please see the sales tax portion of these revenue highlights for more information.

FY2009-10 Pass Through Dollars				
Program	Federal	State	County	Total
Food Stamps	45,553,811	0	0	45,553,811
LIEAP	466,598	0	0	466,598
Medicaid	204,398,741	110,060,861	0	314,459,602
State/County Special Assistance to Adults	0	2,243,800	2,243,800	4,487,600
Work First Family Assistance - TANF (Cash)	3,606,964	0	0	3,606,964
Title IV B Adoption Assistance	709,523	78,836		788,359
Title IV E Adoption Assistance	994,769	279,250	279,094	1,553,113
Totals	255,730,406	112,662,747	2,522,894	370,916,047
Pass Through Funding		368,393,153		

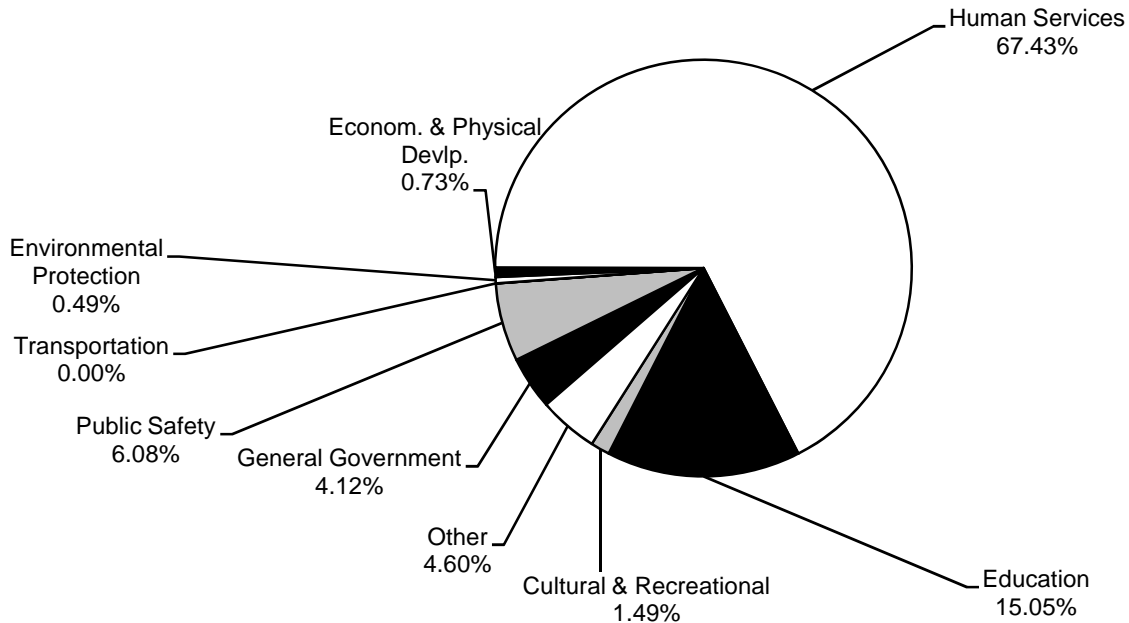
Approximately 99.67% of Durham County's mental health agency (The Durham Center) revenue comes from intergovernmental sources, mostly the state government, and is currently budgeted at \$24.8 million for FY2009-10. These funds support care programs for children and adults and also support the administrative costs of the newly developed Local Management Entity (LME) which will oversee contracts with various private firms to provide various types of mental health service to county citizens.

General Funds Expenditures

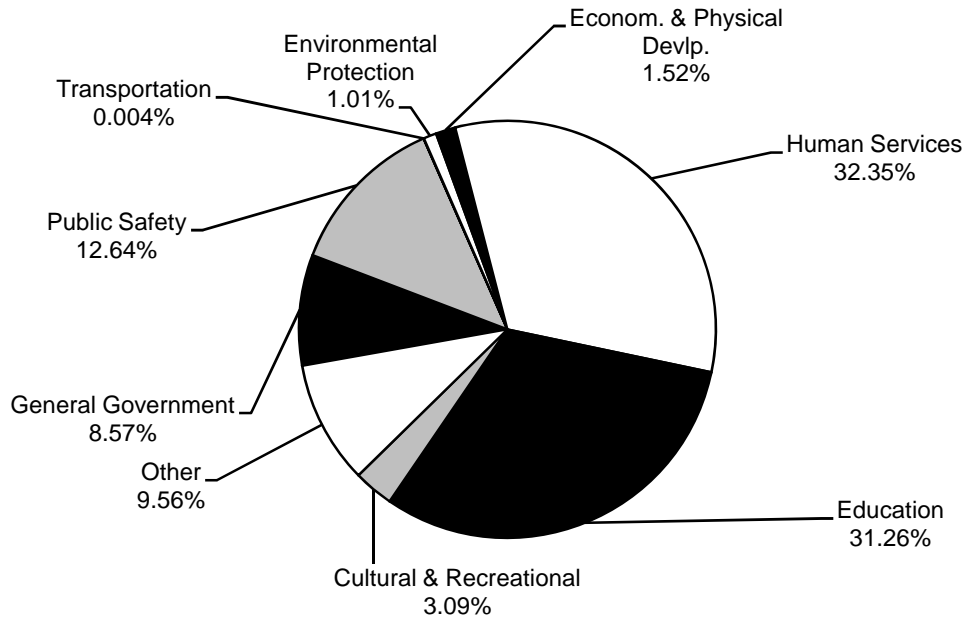
FY 2009-10 Recommended Budget

Expenditures Including DSS Pass Through

Pass Through Funds: \$368,393,153



General Fund Expenditures Excluding DSS Pass Through



General Funds Expenditures

Funds: 101, 102, 103,125,150

Fund	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Expenditures	Original Budget	12 Month Estimate	Department Requested	Manager Recommended
▽ General Government	\$ 30,808,488	\$ 33,077,416	\$ 31,824,176	\$ 28,467,026	\$ 29,298,059
BOARD OF COUNTY COMMISSIONERS	\$ 575,958	\$ 634,989	\$ 617,451	\$ 513,119	\$ 554,819
COUNTY ADMINISTRATION	\$ 1,418,423	\$ 1,812,776	\$ 1,623,504	\$ 1,508,671	\$ 1,523,035
FINANCE	\$ 2,064,804	\$ 2,268,308	\$ 2,177,229	\$ 1,993,324	\$ 2,082,779
TAX ADMINISTRATION	\$ 6,447,885	\$ 5,933,658	\$ 5,963,756	\$ 4,922,037	\$ 5,017,489
LEGAL	\$ 1,472,392	\$ 1,585,898	\$ 1,514,053	\$ 1,350,243	\$ 1,558,442
COURT FACILITIES	\$ 470,337	\$ 383,004	\$ 367,840	\$ 370,171	\$ 272,366
ELECTIONS	\$ 1,161,640	\$ 1,243,449	\$ 1,429,713	\$ 1,449,000	\$ 1,449,000
REGISTER OF DEEDS	\$ 1,640,218	\$ 1,807,434	\$ 1,751,431	\$ 1,579,686	\$ 1,612,591
GENERAL SERVICES	\$ 7,874,937	\$ 8,232,265	\$ 7,830,396	\$ 7,177,269	\$ 7,427,079
INFORMATION TECHNOLOGY	\$ 4,043,006	\$ 4,759,454	\$ 4,275,304	\$ 4,238,014	\$ 4,289,726
HUMAN RESOURCES	\$ 1,817,514	\$ 2,037,624	\$ 2,154,367	\$ 1,401,038	\$ 1,445,628
BUDGET & MANAGEMENT SERVICES	\$ 534,524	\$ 598,562	\$ 531,449	\$ 518,372	\$ 518,372
VETERANS SERVICES	\$ 81,273	\$ 105,618	\$ 103,605	\$ 83,788	\$ 96,337
GEOGRAPHIC INFORMATION SYSTEMS	\$ 392,232	\$ 368,570	\$ 368,570	\$ 346,799	\$ 346,799
SAP SHARED SERVICES	\$ 813,345	\$ 1,305,807	\$ 1,115,508	\$ 1,015,495	\$ 1,103,597
▽ Public Safety	\$ 45,692,738	\$ 48,580,049	\$ 46,931,740	\$ 41,570,760	\$ 43,225,494
GENERAL SERVICES	\$ 1,592,690	\$ 1,761,252	\$ 1,680,978	\$ 1,512,609	\$ 1,527,287
COUNTY SHERIFF	\$ 29,182,704	\$ 30,170,423	\$ 28,786,695	\$ 25,457,666	\$ 26,603,095
EMERGENCY COMMUNICATIONS	\$ 768,967	\$ 890,673	\$ 890,673	\$ 957,952	\$ 930,452
FIRE MARSHAL	\$ 2,459,205	\$ 2,665,871	\$ 2,611,609	\$ 2,370,842	\$ 2,370,842
MEDICAL EXAMINER	\$ 97,200	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
CRIMINAL JUSTICE PARTNERSHIP	\$ 2,023,232	\$ 2,568,437	\$ 2,195,353	\$ 2,120,682	\$ 2,327,304
OTHER PUBLIC SAFETY	\$ 1,496,567	\$ 1,625,375	\$ 1,625,375	\$ 1,380,643	\$ 1,382,854
YOUTH HOME	\$ 1,049,052	\$ 1,214,566	\$ 1,189,852	\$ 1,026,102	\$ 1,088,235
EMERGENCY MEDICAL SERVICES	\$ 7,023,121	\$ 7,583,452	\$ 7,851,205	\$ 6,644,264	\$ 6,895,425
▽ Transportation	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
OTHER TRANSPORTATION	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
▽ Environmental Protection	\$ 3,219,466	\$ 3,793,070	\$ 3,736,934	\$ 3,342,119	\$ 3,463,156
GENERAL SERVICES	\$ 1,894,282	\$ 2,049,895	\$ 2,029,118	\$ 1,957,652	\$ 1,957,652
ENVIRONMENTAL ENGINEERING	\$ 1,280,811	\$ 1,678,323	\$ 1,642,964	\$ 1,320,806	\$ 1,441,843
OTHER ENVIRONMENTAL PROTECTION	\$ 44,373	\$ 64,852	\$ 64,852	\$ 63,661	\$ 63,661
▽ Econom. & Physical Devlp.	\$ 3,811,082	\$ 6,152,321	\$ 5,145,893	\$ 5,115,011	\$ 5,183,388
OPEN SPACE MANAGEMENT	\$ 33,434	\$ 85,750	\$ 342	\$ 77,175	\$ 77,175
PLANNING	\$ 933,796	\$ 1,069,093	\$ 1,069,093	\$ 1,141,924	\$ 1,141,924
COOPERATIVE EXTENSION SERVICE	\$ 1,147,932	\$ 1,205,406	\$ 1,005,768	\$ 1,061,191	\$ 1,129,568
SOIL AND WATER CONSERVATION	\$ 305,588	\$ 374,574	\$ 343,851	\$ 303,952	\$ 303,952

General Funds Expenditures

Funds: 101, 102, 103,125,150

Fund	2007-2008 Actual Expenditures	2008-2009 Original Budget	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
∇ Human Services	\$ 404,647,865	\$ 442,777,155	\$ 428,898,127	\$ 479,621,931	\$ 479,029,331
PUBLIC HEALTH	\$ 19,132,770	\$ 22,997,640	\$ 21,640,028	\$ 20,367,163	\$ 20,375,775
MENTAL HEALTH	\$ 29,360,938	\$ 30,417,461	\$ 32,365,665	\$ 31,866,045	\$ 31,866,045
SOCIAL SERVICES	\$ 354,596,047	\$ 387,403,008	\$ 373,287,356	\$ 424,858,099	\$ 424,858,099
OTHER HUMAN SERVICES	\$ 1,558,110	\$ 1,959,046	\$ 1,605,078	\$ 2,530,624	\$ 1,929,412
∇ Education	\$ 102,787,849	\$ 110,014,051	\$ 110,298,164	\$ 111,168,844	\$ 106,931,560
DURHAM PUBLIC SCHOOLS	\$ 98,097,705	\$ 105,098,739	\$ 105,538,144	\$ 106,549,151	\$ 102,177,663
COMMUNITY COLLEGES	\$ 4,596,478	\$ 4,804,546	\$ 4,660,410	\$ 4,324,091	\$ 4,670,018
OTHER EDUCATION	\$ 93,666	\$ 110,766	\$ 99,610	\$ 295,602	\$ 83,879
∇ Cultural & Recreational	\$ 10,504,666	\$ 11,987,936	\$ 11,053,491	\$ 10,382,728	\$ 10,576,863
LIBRARY	\$ 8,688,749	\$ 10,017,636	\$ 9,017,311	\$ 8,628,906	\$ 8,765,538
OTHER CULTURAL & RECREATIONAL	\$ 1,815,917	\$ 1,970,300	\$ 2,036,180	\$ 1,753,822	\$ 1,811,325
▷ Other	\$ 27,474,855	\$ 27,516,857	\$ 23,511,557	\$ 31,961,054	\$ 32,713,849
Nondepartmental	\$ 1,322,145	\$ 4,098,258	\$ 1,328,018	\$ 350,000	\$ 616,507
Transfer to Capital Finance Fund	\$ 20,761,677	\$ 21,646,129	\$ 19,984,124	\$ 21,879,179	\$ 22,173,714
Transfer to Debt Service	\$ 580,921	\$ 356,021	\$ 356,021	\$ 276,021	\$ 256,021
Transfer to Cafeteria Plan Fund	\$ 1,424,723	\$ 1,416,449	\$ 1,416,449	\$ 12,764,614	\$ 12,764,614
General Fund Total	\$ 628,959,509	\$ 683,911,355	\$ 661,412,582	\$ 711,641,973	\$ 710,434,200
Risk Management Fund	\$ 1,684,681	\$ 2,433,685	\$ 1,914,862	\$ 2,430,287	\$ 2,430,287
Swap Fund	\$ 517,443	\$ 700,000	\$ 700,000	\$ 550,000	\$ 550,000
∇ Capital Financing Fund	\$ 39,168,933	\$ 37,554,082	\$ 35,862,105	\$ 39,594,421	\$ 39,775,459
Transfer to General Fund	\$ 837,000	\$ 0	\$ 0	\$ 0	\$ 0
Transfer to Debt Service	\$ 32,779,310	\$ 37,004,082	\$ 35,117,557	\$ 37,654,421	\$ 37,765,459
Transfer to PAYG	\$ 5,552,623	\$ 550,000	\$ 744,548	\$ 1,940,000	\$ 2,010,000
Cafeteria Plan Fund	\$ 1,160,443	\$ 1,416,449	\$ 1,170,510	\$ 13,067,614	\$ 13,067,614
General Funds Total	\$ 671,491,009	\$ 726,015,571	\$ 701,060,059	\$ 767,284,295	\$ 766,257,560
To Cafeteria Plan Fund	-\$ 1,424,723	-\$ 1,416,449	-\$ 1,416,449	-\$ 12,764,614	-\$ 12,764,614
To General Fund from Capital Finance	-\$ 837,000	\$ 0	\$ 0	\$ 0	\$ 0
To CFP from GF	-\$ 20,761,677	-\$ 21,646,129	-\$ 19,984,124	-\$ 21,879,179	-\$ 22,173,714
General Funds Total	\$ 648,467,609	\$ 702,952,993	\$ 679,659,486	\$ 732,640,502	\$ 731,319,232

All Funds Summary of Revenues

Fund	2007-2008 Actual Revenues	2008-2009 Original Budget	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
General Funds	\$ 673,977,628	\$ 726,015,571	\$ 702,364,141	\$ 767,004,450	\$ 766,257,560
Taxes	\$ 257,552,722	\$ 255,647,294	\$ 253,982,610	\$ 253,212,411	\$ 251,965,370
Licenses and Permits	\$ 1,049,599	\$ 915,900	\$ 717,973	\$ 713,391	\$ 713,391
Intergovernmental	\$ 356,803,474	\$ 395,292,463	\$ 385,931,004	\$ 441,581,347	\$ 442,122,079
Contributions and Donations	\$ 969,331	\$ 2,334,104	\$ 1,454,890	\$ 1,944,098	\$ 1,944,098
Investment Income	\$ 3,605,188	\$ 2,800,256	\$ 1,981,008	\$ 1,269,052	\$ 1,269,052
Rental Income	\$ 2,062,145	\$ 428,831	\$ 538,152	\$ 454,852	\$ 454,852
Service Charges	\$ 18,447,030	\$ 17,815,642	\$ 15,283,326	\$ 15,845,218	\$ 15,845,218
Sewer Connection Fees	\$ 861,056	\$ 654,700	\$ 676,550	\$ 656,000	\$ 656,000
Other Revenues	\$ 1,913,459	\$ 1,074,913	\$ 1,131,129	\$ 2,671,023	\$ 2,585,907
Other Financing Sources	\$ 30,713,624	\$ 49,051,468	\$ 40,667,499	\$ 48,657,058	\$ 48,701,593
Special Revenue Fund	\$ 6,362,288	\$ 7,361,898	\$ 6,217,121	\$ 6,167,042	\$ 6,167,042
Taxes	\$ 5,528,916	\$ 6,118,873	\$ 6,198,050	\$ 5,967,026	\$ 5,967,026
Licenses and Permits	\$ 117,012	\$ 19,850	\$ 11,294	\$ 0	\$ 0
Investment Income	\$ 716,361	\$ 0	\$ 7,777	\$ 0	\$ 0
Service Charges	\$ 0	\$ 1,223,175	\$ 0	\$ 200,016	\$ 200,016
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 39,659,853	\$ 43,659,307	\$ 41,880,795	\$ 49,464,111	\$ 48,678,453
Investment Income	\$ 242,731	\$ 50,000	\$ 20,000	\$ 25,000	\$ 25,000
Rental Income	\$ 26,717	\$ 26,716	\$ 26,716	\$ 26,716	\$ 26,716
Service Charges	\$ 237,731	\$ 228,738	\$ 228,738	\$ 219,323	\$ 219,323
Other Financing Sources	\$ 39,152,674	\$ 43,353,853	\$ 41,605,341	\$ 49,193,072	\$ 48,407,414
Enterprise Funds	\$ 9,074,080	\$ 9,831,179	\$ 8,493,598	\$ 8,944,803	\$ 8,944,803
Licenses and Permits	\$ 920	\$ 2,500	\$ 3,200	\$ 3,000	\$ 3,000
Investment Income	\$ 646,634	\$ 0	\$ 108,845	\$ 100,000	\$ 100,000
Enterprise Charges	\$ 7,964,468	\$ 9,257,679	\$ 7,825,610	\$ 8,475,543	\$ 8,475,543
Sewer Connection Fees	\$ 368,223	\$ 496,000	\$ 555,943	\$ 366,260	\$ 366,260
Other Revenues	\$ 93,834	\$ 75,000	\$ 0	\$ 0	\$ 0
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Trust Funds	\$ 2,813,315	\$ 4,705,557	\$ 1,770,195	\$ 8,822,033	\$ 8,822,033
Intergovernmental	\$ 0	\$ 3,200,000	\$ 3,575,000	\$ 3,950,000	\$ 3,950,000
Contributions and Donations	\$ 169,200	\$ 170,665	\$ 170,415	\$ 211,099	\$ 211,099
Investment Income	-\$ 909,347	\$ 1,334,892	-\$ 2,031,670	\$ 0	\$ 0
Service Charges	\$ 3,553,462	\$ 0	\$ 56,450	\$ 0	\$ 0
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 4,660,934	\$ 4,660,934
Total All Funds	\$ 731,887,164	\$ 791,573,512	\$ 760,725,850	\$ 840,402,439	\$ 838,869,891

All Funds Summary of Expenditures

Fund	2007-2008 Actual Expenditures	2008-2009 Original Budget	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
▽ General Funds	\$ 671,491,009	\$ 726,015,571	\$ 701,060,059	\$ 767,284,295	\$ 766,257,560
General	\$ 628,959,509	\$ 683,911,355	\$ 661,412,582	\$ 711,641,973	\$ 710,434,200
Risk Management	\$ 1,684,681	\$ 2,433,685	\$ 1,914,862	\$ 2,430,287	\$ 2,430,287
Swap Agreement	\$ 517,443	\$ 700,000	\$ 700,000	\$ 550,000	\$ 550,000
Capital Improvement Plan	\$ 39,168,933	\$ 37,554,082	\$ 35,862,105	\$ 39,594,421	\$ 39,775,459
Cafeteria Plan	\$ 1,160,443	\$ 1,416,449	\$ 1,170,510	\$ 13,067,614	\$ 13,067,614
▽ Special Revenue Funds	\$ 5,649,883	\$ 7,361,898	\$ 7,433,924	\$ 6,167,042	\$ 6,167,042
Bethesda Fire District	\$ 1,275,209	\$ 1,530,531	\$ 1,530,531	\$ 1,557,900	\$ 1,557,900
Lebanon Fire District	\$ 775,947	\$ 1,160,395	\$ 1,160,395	\$ 1,182,490	\$ 1,182,490
Parkwood Fire District	\$ 1,092,633	\$ 1,353,889	\$ 1,353,889	\$ 1,352,975	\$ 1,352,975
Redwood Fire District	\$ 669,325	\$ 739,754	\$ 739,754	\$ 724,597	\$ 724,597
New Hope Fire District	\$ 41,773	\$ 54,232	\$ 54,232	\$ 43,334	\$ 43,334
Eno Fire Distrcit	\$ 16,778	\$ 23,072	\$ 23,072	\$ 19,676	\$ 19,676
Bahama Fire District	\$ 530,905	\$ 686,428	\$ 686,428	\$ 650,168	\$ 650,168
Special Park District	\$ 657,549	\$ 651,791	\$ 658,267	\$ 619,487	\$ 619,487
Emg. Srv. Telephone System	\$ 574,073	\$ 1,144,213	\$ 1,209,763	\$ 0	\$ 0
Special Butner	\$ 15,691	\$ 17,593	\$ 17,593	\$ 16,415	\$ 16,415
▽ Debt Service	\$ 39,207,452	\$ 43,659,307	\$ 41,631,195	\$ 49,464,111	\$ 48,678,453
Debt Service	\$ 39,207,452	\$ 43,659,307	\$ 41,631,195	\$ 49,464,111	\$ 48,678,453
▽ Enterprise Funds	\$ 5,827,690	\$ 9,831,179	\$ 8,587,805	\$ 8,944,803	\$ 8,944,803
Sewer Utility	\$ 5,827,690	\$ 9,831,179	\$ 8,587,805	\$ 8,944,803	\$ 8,944,803
▽ Trust Funds	\$ 5,681,057	\$ 4,705,557	\$ 4,705,307	\$ 8,822,033	\$ 8,822,033
George R. Linder Memorial	\$ 0	\$ 250	\$ 0	\$ 250	\$ 250
Community Health Trust	\$ 5,599,830	\$ 4,534,892	\$ 4,534,892	\$ 8,610,934	\$ 8,610,934
L.E.O. Retirement Trust	\$ 81,227	\$ 170,415	\$ 170,415	\$ 210,849	\$ 210,849
Total All Funds	\$ 727,857,091	\$ 791,573,512	\$ 763,418,290	\$ 840,682,284	\$ 838,869,891

All Funds FTEs (Full Time Equivalent Positions)

	2007-2008 Actual FTEs	2008-2009 Original FTEs	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
General Fund					
Clerk to the Board	3.00	3.00	3.00	3.00	3.00
County Administration	11.00	12.00	12.00	12.00	12.00
Finance	23.00	23.00	23.00	20.00	22.00
Tax Administration	70.38	70.38	70.38	67.00	68.00
Legal	16.00	16.00	16.00	14.00	16.00
Elections	7.00	7.00	7.00	7.00	7.00
Register of Deeds	20.00	20.00	20.00	19.00	20.00
General Services	39.00	39.00	39.00	39.00	39.00
Information Technology	33.15	33.15	34.00	32.00	34.00
Human Resources	18.00	18.00	18.00	16.00	17.00
Budget & Management Services	6.00	6.00	6.00	5.00	5.00
Veterans Services	1.50	2.00	2.00	1.70	2.00
SAP Shared Services	8.00	9.00	9.00	8.00	9.00
Function - General Government	256.03	258.53	259.38	243.70	254.00
Animal Control	18.00	18.00	18.00	18.00	18.00
County Sheriff	439.09	451.09	451.09	420.09	446.09
Fire Marshal	38.00	38.00	38.00	38.00	38.00
Criminal Justice Resource Center	30.20	34.20	34.20	31.00	32.50
Youth Home	21.12	21.12	21.12	19.98	21.12
Emergency Medical Services	94.00	94.00	94.00	94.00	94.00
Function - Public Safety	640.41	656.41	656.41	621.07	649.71
General Services - Solid Waste	17.00	17.00	17.00	16.00	16.00
Environmental Engineering	16.00	16.00	16.00	14.00	15.00
Function - Environmental Protection	33.00	33.00	33.00	30.00	31.00
Cooperative Extension Service	18.33	18.68	18.68	17.10	18.68
Soil and Water Conservation	4.00	4.00	4.00	4.00	4.00
Function - Economic & Physical Development	22.33	22.68	22.68	21.10	22.68

All Funds FTEs (Full Time Equivalent Positions)

	2007-2008 Actual FTEs	2008-2009 Original FTEs	2008-2009 12 Month Estimate	2009-2010 Department Requested	2009-2010 Manager Recommended
Public Health	256.20	268.20	268.20	248.08	248.63
Mental Health	61.00	61.00	65.00	72.00	72.00
Social Services	482.00	486.00	486.00	486.00	486.00
Other Human Services	2.00	2.00	2.00	2.00	2.00
Function - Human Services	801.20	817.20	821.20	808.08	808.63
Library	138.03	138.03	138.03	138.03	142.53
Function - Culture & Recreation	138.03	138.03	138.03	138.03	142.53
General Fund Total	1,891.00	1,925.85	1,930.70	1,861.98	1,908.55
Risk Management Fund	2.00	2.00	2.00	2.00	2.00
Sewer Utility Fund	6.00	7.00	21.00	21.00	21.00
All Funds Total	1,899.00	1,934.85	1,953.70	1,884.98	1,931.55

FY 2009-10 RECOMMENDED NEW POSITIONS

Position	FTEs	Salary and Benefits	Starting Date
Contract Manager (MH)	1.00	\$ 58,765	07/01/09
IT Director (MH)	1.00	\$ 105,777	07/01/09
Medical Director (MH)	1.00	\$ 173,617	07/01/09
Utilization Management Manager (MH)	4.00	\$ 258,568	07/01/09
Senior Librarian (Southwest Regional Library)	1.00	\$ 8,274	04/01/10
Librarian (Southwest Regional Library)	1.00	\$ 7,260	04/01/10
Senior Librarian (South Regional Library)	1.00	\$ 6,721	06/01/10
Librarian (South Regional Library)	1.00	\$ 4,455	06/01/10
Library Page (South Regional Library)	0.50	\$ 1,746	06/01/10
	11.50	\$625,183	

FY 2009-10 ELIMINATED AND REDUCED POSITIONS

Position	FTEs	Salary and Benefits	Ending Date
Acct Clerk (Finance)	1.00	\$31,557	06/30/09
Revenue Agent (Tax Administration)	1.00	\$38,452	06/30/09
Tax Assistant (Tax Administration)	1.38	\$61,298	06/30/09
Solid Waste Site Attendant (General Services)	1.00	\$26,159	06/30/09
HR Technician (Human Resources)	1.00	\$41,102	06/30/09
Budget Analyst (Budget and Management Services)	1.00	\$65,078	06/30/09
Case Manager (CJRC)	1.00	\$38,835	06/30/09
CJ Program Manager (CJRC)	0.20	\$9,239	06/30/09
Staff Specialist (CJRC)-reduced	0.50	\$23,806	06/30/09
Deputy Sheriff - Crpl (Sheriff)	1.00	\$57,081	06/30/09
Deputy Sheriff - Crpl (Sheriff)	1.00	\$92,583	06/30/09
Deputy Sheriff - Lt (Sheriff)	1.00	\$78,264	06/30/09
Deputy Sheriff (Sheriff)	1.00	\$45,296	06/30/09
Deputy Sheriff (Sheriff)	0.67	\$46,254	06/30/09
Stormwater Manager (Engineering)	1.00	\$54,328	06/30/09
Administrative Assistant I (Public Health)	1.00	\$36,962	06/30/09
Assistant Local Health Director (Public Health)	1.00	\$84,733	06/30/09
Nutrition Specialist (Public Health)	1.00	\$52,230	06/30/09
Nutritionist (Public Health)	1.96	\$94,638	06/30/09
Physician Extender I (Public Health)	1.00	\$57,079	06/30/09
Pharmacist (Public Health)	0.40	\$28,125	06/30/09
Human Service Coord. II (Public Health)	1.00	\$68,150	06/30/09
Processing Assistant (Public Health)	1.00	\$37,102	06/30/09
Social Worker II (Public Health)	1.00	\$42,441	06/30/09
Public Health Nurse I (Public Health)	3.11	\$202,756	06/30/09
Public Health Nurse II (Public Health)	2.10	\$100,943	06/30/09
Public Health Nurse III (Public Health)	1.00	\$55,695	06/30/09
Public Health Nurse I (Public Health) grant position	1.00	\$46,849	06/30/09
Public Health Nurse II (Public Health) grant position	2.00	\$115,717	06/30/09
Environmental Health Specialist (Public Health)	1.00	\$40,395	06/30/09
	33.32	\$1,773,147	